

JOHN R. PIERCE SCHOOL

Brookline, MA



OPM Monthly Project Update Report

February 2023

| | | | | | | | |
|----|-----------|----|----|---------|--------------|----------|------|
| FS | SD | DD | CD | BIDDING | CONSTRUCTION | CLOSEOUT | SITE |
|----|-----------|----|----|---------|--------------|----------|------|

During the month of February, the Project Team focused on the negotiating fees for Design Development through Closeout. The Project is awaiting the Project Scope and Budget Agreement from MSBA for execution. The MSBA approved the Town's request for an extension of the 120-day deadline for the Project Funding Agreement until June 2023. The Town Meeting Vote and Election is to occur in May 2023

The Project's remaining milestone dates are:

- May 2023 Town Meeting Vote and Debt Exclusion Override Election

I. TASKS COMPLETED THROUGH FEBRUARY 2023

The following tasks were completed in the month of February 2023:

| | |
|----------|--|
| 02/06/23 | Submit January Monthly Report Information to the Town and MSBA |
| 02/08/23 | Executed Feasibility Study Agreement Amendment 1 Received |
| 02/14/23 | February Building Commission Meeting |
| 02/2023 | Finalized Fee Negotiations |

II. TASKS PLANNED FOR MARCH 2023

The following tasks are planned for the month of March 2023:

| | |
|----------|---|
| 03/07/23 | Submit February Monthly Report Information to the Town and MSBA |
| 03/14/23 | March Building Commission Meeting |

III. PROJECT BUDGET OVERVIEW

Expenditures against the budget totaled \$1,750.00 this month which consisted of MDS' survey consulting services.

Refer to the attached Total Project Budget Status Report and Cash Flow Charts, dated February 28, 2023.

IV. PROJECT SCHEDULE OVERVIEW

During the month of February, the Project Team submitted fees for negotiations.

The Project is awaiting the Town Meeting Vote and Debt Exclusion Vote in May 2023. The attached Preliminary Project Schedule has been updated to reflect these changes.

V. CONTRACT AMENDMENTS/BUDGET TRANSFERS

No Contract Amendments or Budget Transfers were required during the month of February 2023.

The Town is received the fully executed the Feasibility Study Agreement Amendment No. 1 from the MSBA on February 8, 2023.

VI. MBE / WBE PARTICIPATION

The Minority Business Enterprise (MBE) participation goal is 5.1% and for Women Business Enterprise (WBE) participation, the goal is 10%. Based on the Designer Subcontracts awarded for the Feasibility Study/Schematic Design Phase, the percentage of fee for MBE is 8.4% and WBE is 35.9% for a combined total MBE/WBE participation of 44.3%. The percentages will be updated for the later phases of Design Development through Closeout of the project.

The total of Designer's Workforce Participation for Minority and Women has not changed through the month of January 2023 and is as follows:

| | | | |
|---------------------|-----------|-----------------------------------|--------|
| Minority Hours: | 3,435.80 | Minority Workforce Participation: | 17.72% |
| Women Hours: | 13,662.25 | Women Workforce Participation: | 70.47% |
| Total Hours Worked: | 19,386.25 | | |

Attached is the Designer's Workforce Participation Report for October 2022 through January 2023.

VII. COMMUNITY OUTREACH

The Pierce School Building Project Website will be used throughout the project to keep the community up to date with the latest information. Approved meeting minutes and presentation materials will be posted to the website as well. To subscribe to project updates, please visit the website: <https://www.brookline.k12.ma.us/Page/2453>.

VIII. ATTACHMENTS

MSBA Online Report Submission, dated February 28, 2023
February 2023 Invoice Summary
Total Project Budget Status Report, dated February 28, 2023
Monthly and Cumulative Cash Flow Reports, dated February 28, 2023
Designer Workforce Participation through January 2023
OPM Amendment Status Log, dated February 28, 2023
Architect/Engineer Amendment Status Log, dated February 28, 2023
Construction Manager Amendment Status Log, dated February 28, 2023
Preliminary Project Schedule, dated February 28, 2023

| | | | |
|---------------------------------|-------------------------------------|---|---------------------|
| District Name | Brookline | MSBA ID | 201800460040 |
| School Name | Pierce | Project Name | |
| OPM Firm Name | Leftfield, LLC | School Building Committee Representative | Brian Reagan, Ed.D. |
| Project Director | Jim Rogers | Total Project Budget (ProPay) | \$2,000,000 |
| Designer Firm Name | Miller Dyer Spears Inc. | Encumbered (Reporting Period) | \$0 |
| Principal | Will Spears | Encumbered (to Date) | \$1,881,077 |
| General Contractor Firm Name | Consigli Construction Company, Inc. | Total Project Invoices Received (to Date) | \$1,818,735 |
| General Contractor Contact Name | Jody Staruk | Project Completion Percentage | 100% |

OPM Leftfield, LLC

Progress Report as of Date 2/28/2023

Contract Summary

| | |
|---|-----------|
| Original Contract Amount | \$325,000 |
| Contract Amendments (to Date) | 2 |
| Value of Contract Amendments (to Date) | \$20,884 |
| Total Contract Amount | \$345,884 |
| Contract Amendments as Percentage of Original Contract Amount | 6.4% |

Payment Summary

| | |
|--------------------------------------|-----------|
| Total Contract Amount | \$345,884 |
| Invoices Paid (to Date) | \$345,884 |
| Invoices Received (Reporting Period) | \$0 |
| Contract Amount Remaining | \$0 |

| | |
|-----------------------------------|--|
| OPM Activities (Reporting Period) | -02/06/23 Submit January Monthly Report Information to the Town and MSBA -02/08/23 Executed Feasibility Study Agreement Amendment 1 Received -02/14/23 February Building Commission Meeting -02/2023 Finalized Fee Negotiations |
| Project Budget Status | Expenditures against the budget totaled \$1,750.00 this month which consisted of MDS' survey consulting services. |
| MSBA Closeout Status | Refer to the attached Total Project Budget Status Report and Cash Flow Charts, dated February 28, 2023. This Project has received approval of Schematic Design by MSBA and is awaiting the Town vote on the Project and the Debt Override Election. |
| Potential Issues | There are no potential issues to report at this time. |

DESIGNER Miller Dyer Spears Inc.

Progress Report as of Date 2/28/2023

Contract Summary

| | |
|---|-------------|
| Original Contract Amount | \$1,294,466 |
| Contract Amendments (to Date) | 4 |
| Value of Contract Amendments (to Date) | \$164,447 |
| Total Contract Amount | \$1,458,913 |
| Contract Amendments as Percentage of Original Contract Amount | 12.7% |

Payment Summary

| | |
|--------------------------------------|-------------|
| Total Contract Amount | \$1,458,913 |
| Invoices Paid (to Date) | \$1,471,101 |
| Invoices Received (Reporting Period) | \$1,750 |
| Contract Amount Remaining | (\$13,938) |

| | | | |
|----------------|-------|----------------------------------|--------|
| MBE/WBE | | Workforce Participation | |
| MBE Percentage | 5.1% | Total Hours | 19,386 |
| MBE Actual | 8.4% | Minority Hours | 3,436 |
| WBE Percentage | 10.0% | Minority Percentage | 8.4% |
| WBE Actual | 35.9% | Minority Workforce Participation | 17.7% |
| | | Female Hours | 13,662 |
| | | Female Percentage | 10.0% |
| | | Female Workforce Participation | 70.5% |

RFIs and Submittals

| | |
|--|---|
| RFIs Issued (Reporting Period) | 0 |
| Total RFIs Issued (to Date) | 0 |
| Remaining Open RFIs – Past 30 Days | 0 |
| Notes | |
| Remaining Open RFIs – Past 60 Days | 0 |
| Notes | |
| Remaining Open RFIs – Past 90 Days | 0 |
| Notes | |
| Submittals Received (Reporting Period) | 0 |
| Total Submittals Received (to Date) | 0 |
| Submittals Reviewed (Reporting Period) | 0 |
| Total Submittals Reviewed (to Date) | 0 |
| Comments (Remaining Open Submittals) | |

| | | | |
|--|--|---------------------------------|----------|
| Phase | Approved Project Vote Pending | Phase Scheduled Completion Date | 6/1/2023 |
| Designer Activities (Reporting Period) | -02/06/23 Submit January Monthly Report Information to the Town and MSBA -02/08/23 Executed Feasibility Study Agreement Amendment 1 Received -02/14/23 February Building Commission Meeting -02/2023 Finalized Fee Negotiations | | |
| 30 Day Look Ahead | -03/07/23 Submit February Monthly Report Information to the Town and MSBA -03/14/23 March Building Commission Meeting | | |
| Commissioning Consultant | No assignment yet. | | |
| Commissioning Consultant Status | | | |

| | | |
|---------------------------|--|---|
| GENERAL CONTRACTOR | Consigli Construction Company, Inc. | Progress Report as of Date 2/28/2023 |
|---------------------------|--|---|

Contract Summary

| | |
|--|--|
| Original Contract Amount (including CM-At-Risk Amendments) | \$57,400 |
| Change Orders (to Date) | 1 |
| Value of Change Orders (to Date) | \$4,288 |
| Total Contract Amount | \$61,688 |
| Procurement Type | CM-at-Risk |
| Change Orders as Percentage of Original Contract Amount | 7.5% |
| Pending Change Orders | \$0 |
| Change Order Status | Contract Amendment 1 was approved by the Town and submitted to MSBA. |

Payment Summary

| | |
|--------------------------------------|----------|
| Total Contract Amount | \$61,688 |
| Invoices Paid (to Date) | \$61,688 |
| Invoices Received (Reporting Period) | \$0 |
| Contract Amount Remaining | \$0 |

MBE/WBE

| | |
|----------------|------|
| MBE Percentage | 4.2% |
| MBE Actual | 0.0% |
| WBE Percentage | 8.8% |
| WBE Actual | 0.0% |

Workforce Participation

| | |
|----------------------------------|------|
| Total Hours | 0 |
| Minority Hours | 0 |
| Minority Percentage | 0.0% |
| Minority Workforce Participation | 0.0% |
| Female Hours | 0 |
| Female Percentage | 0.0% |
| Female Workforce Participation | 0.0% |

Schedule Assessment

| | |
|--|--|
| Notice to Proceed Date | |
| Physical Progress | 100% |
| Substantial Completion Date (Reported) | |
| Substantial Completion Date (Contract) | |
| Substantial Completion Date (Certificate) | |
| Construction Progress (Reporting Period) | Awaiting Town Meeting vote and Debt Exclusion Election. |
| 30 Day Look Ahead | -03/14/23 March Building Commission Meeting |
| Overall Schedule Assessment | The Project is awaiting the Town Meeting Vote and Debt Exclusion Vote in May 2023. |
| Problems Identified (Schedule or Construction) | No problems identified. |
| Quality Control | N/A |
| Safety Compliance | N/A |
| Number of Claims (to Date) | 0 |
| Value of Claims (to Date) | \$0 |
| Comments | |
| Recorded Manpower (Reporting Period) | N/A |
| Contractor Closeout Status | N/A |

Certification

The undersigned hereby certifies that, to the best of his/her knowledge, the information contained in this monthly report and attached hereto are true and accurate.

Project Director/Project Manager

Lynn Stapleton _____ Print Name

Lynn Stapleton _____ Signature

March 7, 2023 _____ Date

MEMORANDUM

To: Brookline Building Commission
 From: Lynn Stapleton, LeftField, LLC
 Date: March 7, 2023
 Re: John R. Pierce School – February 2023 Invoice Summary
 Cc: Jim Rogers, Jennifer Carlson, LeftField, LLC

Enclosed for approval and processing, please find the following invoices:

| INVOICES | | | | | | |
|-------------|-------------------------|-----------|--|--------------|---|-------------------|
| ProPay Code | Vendor | Invoice # | Budget Category | Invoice Date | Description of Services | Invoice \$ |
| 0002-0000 | Miller Dyer Spears Inc. | 0068892 | A/E – Feasibility Study/Schematic Design | 12/31/2022 | A/E Feasibility Study Services: Feldman - Survey Consultant December 1 – 31, 2022 | \$1,100.00 |
| 0002-0000 | Miller Dyer Spears Inc. | 0068926 | A/E – Feasibility Study/Schematic Design | 1/31/23 | A/E Feasibility Study Services: Feldman - Survey Consultant January 1 – 31, 202s | \$650.00 |
| | | | | | TOTAL: | \$1,625.00 |

The invoices listed above are consistent with the approved Total Project Budget and to the best of our knowledge, are eligible for reimbursement from the Massachusetts School Building Authority. LeftField, LLC recommends that the invoices be approved and paid.

The February 2023 OPM Monthly Report will be electronically submitted to the MSBA and to the Pierce School Building Committee, Building Commission, School Committee and Select Board by the required March 12, 2023 deadline. All invoices above will be included in the February 2023 Project Budget Report unless rejected by the Committees.

If you have any questions, please feel free to contact the Lynn Stapleton, Owner's Project Manager, LeftField, LLC.

Invoice

Miller Dyer Spears Inc.
40 Broad Street, Suite 103
Boston, MA 02109

December 31, 2022

Project No: 2101-000

Invoice No: 0068892

Town of Brookline
 333 Wasington Street
 email Jen Carlson jcarlson@leftfieldpm.com
 and Lynn: lstapleton@leftfieldpm.com
 Brookline, MA 02445

Project 2101-000 Brookline Pierce School

Professional Services from December 1, 2022 to December 31, 2022

| | | | | |
|-------------------------|--------|----------------------|------------|-------------|
| Phase | 01 | PDP/PSR | | |
| Fee | | | | |
| Total Fee | | 408,215.00 | | |
| Percent Complete | 100.00 | Total Earned | 408,215.00 | |
| | | Previous Fee Billing | 408,215.00 | |
| | | Current Fee Billing | 0.00 | |
| | | Total Fee | | 0.00 |
| Total this Phase | | | | 0.00 |

| | | | | |
|-------------------------|--------|----------------------|------------|-------------|
| Phase | 02 | Schematic Design | | |
| Fee | | | | |
| Total Fee | | 658,975.00 | | |
| Percent Complete | 100.00 | Total Earned | 658,975.00 | |
| | | Previous Fee Billing | 658,975.00 | |
| | | Current Fee Billing | 0.00 | |
| | | Total Fee | | 0.00 |
| Total this Phase | | | | 0.00 |

| | | | | |
|--------------------------|------------------------|------------------|-----------------|-------------------|
| Phase | 03 | Survey - Feldman | | |
| Consultants | | | | |
| Harry R. Feldman, Inc. | | | | |
| 12/31/2022 | Harry R. Feldman, Inc. | Additional Tasks | 1,100.00 | |
| Total Consultants | | | 1,100.00 | 1,100.00 |
| Billing Limits | | | | |
| | | Current | Prior | To-Date |
| Consultants | | 1,100.00 | 26,400.00 | 27,500.00 |
| Limit | | | | 35,300.00 |
| Remaining | | | | 7,800.00 |
| Total this Phase | | | | \$1,100.00 |

| | | | | |
|-------------------------|----|-------------------|--------------|----------------|
| Phase | 04 | Geotech - Lahalaf | | |
| Billing Limits | | | | |
| | | Current | Prior | To-Date |
| Consultants | | 0.00 | 35,305.00 | 35,305.00 |
| Limit | | | | 38,155.00 |
| Remaining | | | | 2,850.00 |
| Total this Phase | | | | 0.00 |

| | | | | |
|-------|----|---------------|--|--|
| Phase | 05 | HazMat - PEER | | |
|-------|----|---------------|--|--|

| Billing Limits | Current | Prior | To-Date | |
|-------------------------|----------------|--------------|----------------|-------------|
| Consultants | 0.00 | 56,380.00 | 56,380.00 | |
| Limit | | | 72,820.00 | |
| Remaining | | | 16,440.00 | |
| Total this Phase | | | | 0.00 |

| Phase | 06 | Historical - BCA | | |
|-------------------------|----------------|------------------|----------------|-------------|
| Billing Limits | Current | Prior | To-Date | |
| Consultants | 0.00 | 3,500.00 | 3,500.00 | |
| Limit | | | 19,500.00 | |
| Remaining | | | 16,000.00 | |
| Total this Phase | | | | 0.00 |

| Phase | 07 | Envelope - RDH | | |
|-------------------------|----------------|----------------|----------------|-------------|
| Billing Limits | Current | Prior | To-Date | |
| Consultants | 0.00 | 21,235.00 | 21,235.00 | |
| Limit | | | 40,500.00 | |
| Remaining | | | 19,265.00 | |
| Total this Phase | | | | 0.00 |

| Phase | 08 | Traffic - Vanasse | | |
|-------------------------|----------------|-------------------|----------------|-------------|
| Billing Limits | Current | Prior | To-Date | |
| Consultants | 0.00 | 15,556.35 | 15,556.35 | |
| Limit | | | 16,000.00 | |
| Remaining | | | 443.65 | |
| Total this Phase | | | | 0.00 |

| Phase | 09 | Acentech- Community Noise Study | | |
|-------------------------|----------------|---------------------------------|----------------|-------------|
| Billing Limits | Current | Prior | To-Date | |
| Consultants | 0.00 | 5,000.00 | 5,000.00 | |
| Limit | | | 5,000.00 | |
| Total this Phase | | | | 0.00 |

Total this Invoice \$1,100.00

Billings to date

| | Current | Prior | Total |
|--------------|-----------------|---------------------|---------------------|
| Fee | 0.00 | 1,067,190.00 | 1,067,190.00 |
| Consultant | 1,100.00 | 163,376.35 | 164,476.35 |
| Expense | 0.00 | 221.25 | 221.25 |
| Total | 1,100.00 | 1,230,787.60 | 1,231,887.60 |

Billing Backup

Monday, February 6, 2023

Miller Dyer Spears Inc.

Invoice 0068892 Dated 12/31/2022

5:16:38 PM

| | | |
|---------|----------|-------------------------|
| Project | 2101-000 | Brookline Pierce School |
| Phase | 03 | Survey - Feldman |

Consultants

Harry R. Feldman, Inc.

| | | | | |
|------------|------------|---|-----------------|-----------------|
| AP 0047040 | 12/31/2022 | Harry R. Feldman, Inc. / Additional Tasks | 1,100.00 | |
| | | Total Consultants | 1,100.00 | 1,100.00 |

Total this Phase **\$1,100.00**

Total this Project **\$1,100.00**

Total this Report **\$1,100.00**



INVOICE

Feldman Geospatial
152 Hampden St
Boston, MA 02119
Phone: 617-357-9740
Fax: 617-357-1829

Attention:
Andrew Cowher (AP) (finance@mds-bos.com)

Miller Dyer Spears, Inc.
40 Broad Street, Suite 103
Boston,, MA 02109

Invoice #: 23-01-1183
Invoice Date: 01/09/2023
Billing Ending: 12/31/2022
Page: 1 / 1

50 School St, Brookline MA

Project No. 2201068

17978B - Pierce School, Brookline - Additional Tasks PO
#2101

BILLINGS:

| | |
|-------------------------------|-------------------|
| Professional Services | \$1,100.00 |
| TOTAL MONTHLY BILLINGS | \$1,100.00 |

**** Total Monthly Invoice Amount Due Upon Receipt **** **\$1,100.00**

| | |
|--------------------------------|------------|
| Total Project Budget: | \$5,000.00 |
| Invoiced-To-Date: | \$1,100.00 |
| Professional Services-To-Date: | \$1,100.00 |

Invoice

Miller Dyer Spears Inc.
40 Broad Street, Suite 103
Boston, MA 02109

January 31, 2023
 Project No: 2101-000
 Invoice No: 0068926

Town of Brookline
 333 Wasington Street
 email Jen Carlson jcarlson@leftfieldpm.com
 and Lynn: lstapleton@leftfieldpm.com
 Brookline, MA 02445

Project 2101-000 Brookline Pierce School

Professional Services from January 1, 2023 to January 31, 2023

| | | | | |
|------------------|--------|----------------------|------------|-------------------------|
| Phase | 01 | PDP/PSR | | |
| Fee | | | | |
| Total Fee | | 408,215.00 | | |
| Percent Complete | 100.00 | Total Earned | 408,215.00 | |
| | | Previous Fee Billing | 408,215.00 | |
| | | Current Fee Billing | 0.00 | |
| | | Total Fee | | 0.00 |
| | | | | Total this Phase |
| | | | | 0.00 |

| | | | | |
|------------------|--------|----------------------|------------|-------------------------|
| Phase | 02 | Schematic Design | | |
| Fee | | | | |
| Total Fee | | 658,975.00 | | |
| Percent Complete | 100.00 | Total Earned | 658,975.00 | |
| | | Previous Fee Billing | 658,975.00 | |
| | | Current Fee Billing | 0.00 | |
| | | Total Fee | | 0.00 |
| | | | | Total this Phase |
| | | | | 0.00 |

| | | | | |
|--------------------------|------------------------|------------------|---------------|-------------------------|
| Phase | 03 | Survey - Feldman | | |
| Consultants | | | | |
| Harry R. Feldman, Inc. | | | | |
| 1/31/2023 | Harry R. Feldman, Inc. | Additional Tasks | 650.00 | |
| Total Consultants | | | 650.00 | 650.00 |
| Billing Limits | | | | |
| | | Current | Prior | To-Date |
| Consultants | | 650.00 | 27,500.00 | 28,150.00 |
| Limit | | | | 35,300.00 |
| Remaining | | | | 7,150.00 |
| | | | | Total this Phase |
| | | | | \$650.00 |

| | | | | |
|-----------------------|----|-------------------|--------------|-------------------------|
| Phase | 04 | Geotech - Lahalaf | | |
| Billing Limits | | | | |
| | | Current | Prior | To-Date |
| Consultants | | 0.00 | 35,305.00 | 35,305.00 |
| Limit | | | | 38,155.00 |
| Remaining | | | | 2,850.00 |
| | | | | Total this Phase |
| | | | | 0.00 |

| | | | | |
|-------|----|---------------|--|--|
| Phase | 05 | HazMat - PEER | | |
|-------|----|---------------|--|--|

| Billing Limits | | Current | Prior | To-Date |
|-------------------------|--|----------------|--------------|----------------|
| Consultants | | 0.00 | 56,380.00 | 56,380.00 |
| Limit | | | | 72,820.00 |
| Remaining | | | | 16,440.00 |
| Total this Phase | | | | 0.00 |

| Phase | 06 | Historical - BCA | | |
|-------------------------|----|------------------|--------------|----------------|
| Billing Limits | | Current | Prior | To-Date |
| Consultants | | 0.00 | 3,500.00 | 3,500.00 |
| Limit | | | | 19,500.00 |
| Remaining | | | | 16,000.00 |
| Total this Phase | | | | 0.00 |

| Phase | 07 | Envelope - RDH | | |
|-------------------------|----|----------------|--------------|----------------|
| Billing Limits | | Current | Prior | To-Date |
| Consultants | | 0.00 | 21,235.00 | 21,235.00 |
| Limit | | | | 40,500.00 |
| Remaining | | | | 19,265.00 |
| Total this Phase | | | | 0.00 |

| Phase | 08 | Traffic - Vanasse | | |
|-------------------------|----|-------------------|--------------|----------------|
| Billing Limits | | Current | Prior | To-Date |
| Consultants | | 0.00 | 15,556.35 | 15,556.35 |
| Limit | | | | 16,000.00 |
| Remaining | | | | 443.65 |
| Total this Phase | | | | 0.00 |

| Phase | 09 | Acentech- Community Noise Study | | |
|-------------------------|----|---------------------------------|--------------|----------------|
| Billing Limits | | Current | Prior | To-Date |
| Consultants | | 0.00 | 5,000.00 | 5,000.00 |
| Limit | | | | 5,000.00 |
| Total this Phase | | | | 0.00 |

Total this Invoice \$650.00

Billings to date

| | Current | Prior | Total |
|--------------|----------------|---------------------|---------------------|
| Fee | 0.00 | 1,067,190.00 | 1,067,190.00 |
| Consultant | 650.00 | 164,476.35 | 165,126.35 |
| Expense | 0.00 | 221.25 | 221.25 |
| Total | 650.00 | 1,231,887.60 | 1,232,537.60 |

Billing Backup

Friday, March 3, 2023

Miller Dyer Spears Inc.

Invoice 0068926 Dated 1/31/2023

3:51:14 PM

| | | |
|---------|----------|-------------------------|
| Project | 2101-000 | Brookline Pierce School |
| Phase | 03 | Survey - Feldman |

Consultants

Harry R. Feldman, Inc.

| | | | | |
|------------|-----------|---|---------------|---------------|
| AP 0047215 | 1/31/2023 | Harry R. Feldman, Inc. / Additional Tasks | 650.00 | |
| | | Total Consultants | 650.00 | 650.00 |

Total this Phase **\$650.00**

Total this Project **\$650.00**

Total this Report **\$650.00**



INVOICE

Feldman GeoSpatial
152 Hampden St
Boston, MA 02119
Phone: 617-357-9740
Fax: 617-357-1829

Attention:
Andrew Cowher (AP) (finance@mds-bos.com)

Miller Dyer Spears, Inc.
40 Broad Street, Suite 103
Boston,, MA 02109

Invoice #: 23-02-1047
Invoice Date: 02/03/2023
Billing Ending: 01/31/2023
Page: 1 / 1

50 School St, Brookline MA

Project No. 2201068

17978B - Pierce School, Brookline - Additional Tasks PO
#2101
mclark@mds-bos.com

BILLINGS:

| | |
|-----------------------|----------|
| Professional Services | \$650.00 |
|-----------------------|----------|

| | |
|-------------------------------|-----------------|
| TOTAL MONTHLY BILLINGS | \$650.00 |
|-------------------------------|-----------------|

**** Total Monthly Invoice Amount Due Upon Receipt **** **\$650.00**

| | |
|--------------------------------|------------|
| Total Project Budget: | \$5,000.00 |
| Invoiced-To-Date: | \$1,750.00 |
| Professional Services-To-Date: | \$1,750.00 |

Total Project Budget Status Report

| ProPay Code | Description | Total Project Budget | Authorized Changes | Revised Total Budget | Total Committed | % Cmtd to Date | Actual Spent to Date | % Spent to Date | Balance To Spend | Comments |
|------------------------------------|--|----------------------|--------------------|----------------------|---------------------|----------------|----------------------|-----------------|-------------------|-----------------------|
| FEASIBILITY STUDY AGREEMENT | | | | | | | | | | |
| 0001-0000 | OPM Feasibility Study/Schematic Design | \$ 100,000 | \$ 245,884 | \$ 345,884 | \$ 345,884 | 100% | \$ 345,884 | 100% | \$ - | *FSA 1, 4, 5 |
| 0002-0000 | A&E Feasibility Study/Schematic Design | \$ 950,000 | \$ 508,913 | \$ 1,458,913 | \$ 1,458,913 | 100% | \$ 1,396,571 | 96% | \$ 62,343 | *FSA 1, 2, 3, 5, 6 |
| 0003-0000 | Environmental & Site | \$ 150,000 | | \$ 150,000 | \$ 76,280 | 51% | \$ 76,280 | 51% | \$ 73,720 | *CCC PC SD;CCC CA1 |
| 0004-0000 | Other | \$ 800,000 | \$ (754,797) | \$ 45,203 | \$ - | 0% | \$ - | 0% | \$ 45,203 | *FSA 1, 2, 3, 4, 5, 6 |
| | SUB-TOTAL | \$ 2,000,000 | \$ - | \$ 2,000,000 | \$ 1,881,077 | 94% | \$ 1,818,735 | 91% | \$ 181,265 | |
| TOTAL PROJECT BUDGET | | \$ 2,000,000 | \$ - | \$ 2,000,000 | \$ 1,881,077 | 94% | \$ 1,818,735 | 91% | \$ 181,265 | |

| FUNDING SOURCES | | Max w/ Contingency | Max w/o Contingency | Project Budget | Scope Items Excluded | Contingencies | Basis of Total Facilities Grant | Reimbursement Rate |
|-----------------|---------------------|---------------------|---------------------|----------------|----------------------|---------------|---------------------------------|--------------------|
| | Maximum State Share | \$ 645,200 | \$ 645,200 | | | | | |
| | Local Share | \$ 1,354,800 | \$ 1,354,800 | \$ 2,000,000 | \$ - | \$ - | \$ 2,000,000 | 32.26% |
| | SUB-TOTAL | \$ 2,000,000 | \$ 2,000,000 | | | | | |

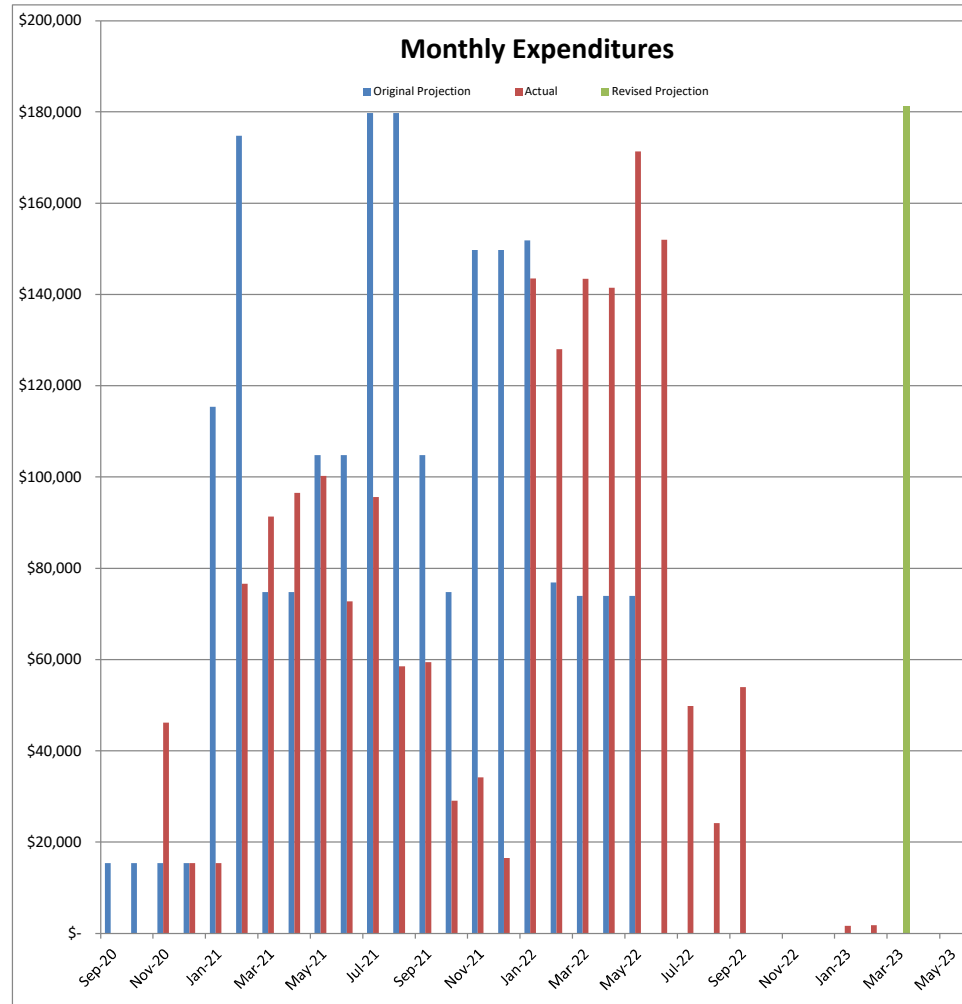
| CONSTRUCTION COST ESTIMATES | | Date | Estimator | Amount | SF | Cost Per SF |
|-----------------------------|---------------------|----------|------------|---------------|---------|-------------|
| | PSR Cost Estimate | 09/17/21 | AM Fogarty | \$146,388,307 | 305,740 | \$478.80 |
| | CM SD Cost Estimate | 10/27/22 | Consigli | \$168,022,660 | 246,123 | \$682.68 |

Feasibility Study Agreement Budget Transfers:

| | | |
|------------|------------|---|
| FSA BRR 01 | 11/30/2020 | Transfer \$225,000 from Other Contingency to OPM Feasibility Study/Schematic Design to fund OPM Base Contract for Feasibility Study/Schematic Design. |
| FSA BRR 01 | 2/9/2021 | Transfer \$344,466 from Other Contingency to A/E Feasibility Study/Schematic Design to fund A/E Base Contract for Feasibility Study/Schematic Design. |
| FSA BRR 02 | 8/10/2021 | Transfer \$1,650 from Other Contingency to A/E Feasibility Study/Schematic Design to fund survey of interior slab deflection. |
| FSA BRR 03 | 9/14/2021 | Transfer \$26,400 from Other Contingency to A/E Feasibility Study/Schematic Design to fund surveys of Garages A, B, D and E. |
| FSA BRR 04 | 10/12/2021 | Transfer \$19,800 from Other Contingency to OPM Feasibility Study/Schematic Design to fund cost estimating services for PSR and SD. |
| FSA BRR 05 | 1/11/2022 | Transfer \$134,750.00 from Other Contingency to A/E Feasibility Study/Schematic Design to fund Traffic Analysis and Geothermal Due Diligence and \$1,084.04 to OPM Feasibility Study/Schematic Design to printing costs for the PSR Submission. |
| FSA BRR 06 | 6/29/2022 | Transfer \$1,647.12 from Other Contingency to A/E Feasibility Study/Schematic Design to fund hydrant flow test and reporting for FP design. |

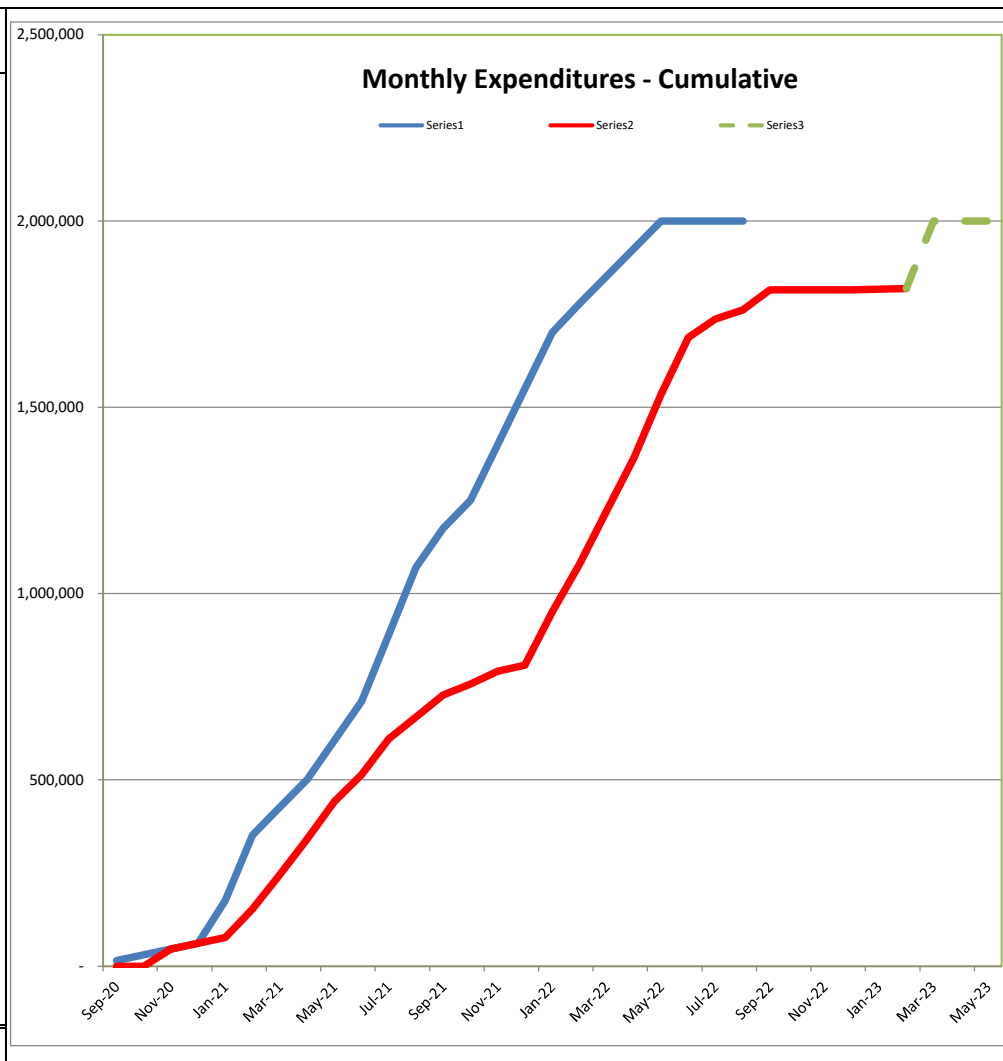
Monthly Cash Flow

| Date | Original Projection | Actual | Revised Projection |
|---------------|---------------------|---------------------|--------------------|
| Sep-20 | \$ 15,395 | \$ - | |
| Oct-20 | \$ 15,395 | \$ - | |
| Nov-20 | \$ 15,395 | \$ 46,185 | |
| Dec-20 | \$ 15,395 | \$ 15,395 | |
| Jan-21 | \$ 115,395 | \$ 15,395 | |
| Feb-21 | \$ 174,770 | \$ 76,627 | |
| Mar-21 | \$ 74,770 | \$ 91,349 | |
| Apr-21 | \$ 74,770 | \$ 96,521 | |
| May-21 | \$ 104,770 | \$ 100,208 | |
| Jun-21 | \$ 104,770 | \$ 72,736 | |
| Jul-21 | \$ 179,770 | \$ 95,641 | |
| Aug-21 | \$ 179,770 | \$ 58,536 | |
| Sep-21 | \$ 104,770 | \$ 59,452 | |
| Oct-21 | \$ 74,770 | \$ 29,059 | |
| Nov-21 | \$ 149,770 | \$ 34,155 | |
| Dec-21 | \$ 149,770 | \$ 16,479 | |
| Jan-22 | \$ 151,875 | \$ 143,486 | |
| Feb-22 | \$ 76,875 | \$ 128,004 | |
| Mar-22 | \$ 73,935 | \$ 143,420 | |
| Apr-22 | \$ 73,935 | \$ 141,440 | |
| May-22 | \$ 73,935 | \$ 171,346 | |
| Jun-22 | \$ - | \$ 152,006 | |
| Jul-22 | \$ - | \$ 49,789 | |
| Aug-22 | \$ - | \$ 24,150 | |
| Sep-22 | \$ - | \$ 53,983 | |
| Oct-22 | \$ - | \$ - | |
| Nov-22 | \$ - | \$ - | |
| Dec-22 | \$ - | \$ - | |
| Jan-23 | \$ - | \$ 1,625 | |
| Feb-23 | \$ - | \$ 1,750 | |
| Mar-23 | \$ - | \$ - | \$ 181,265 |
| Apr-23 | \$ - | \$ - | |
| May-23 | \$ - | \$ - | |
| Total: | \$ 2,000,000 | \$ 1,818,735 | \$ 181,265 |



Cumulative Cash Flow

| Date | Original Projection | Actual Cumulative | Revised Forecast |
|---------------|---------------------|---------------------|---------------------|
| Sep-20 | 15,395 | \$ - | |
| Oct-20 | 30,790 | \$ - | |
| Nov-20 | 46,185 | \$ 46,185 | |
| Dec-20 | 61,580 | \$ 61,580 | |
| Jan-21 | 176,975 | \$ 76,975 | |
| Feb-21 | 351,745 | \$ 153,602 | |
| Mar-21 | 426,515 | \$ 244,951 | |
| Apr-21 | 501,285 | \$ 341,472 | |
| May-21 | 606,055 | \$ 441,680 | |
| Jun-21 | 710,825 | \$ 514,416 | |
| Jul-21 | 890,595 | \$ 610,056 | |
| Aug-21 | 1,070,365 | \$ 668,593 | |
| Sep-21 | 1,175,135 | \$ 728,044 | |
| Oct-21 | 1,249,905 | \$ 757,103 | |
| Nov-21 | 1,399,675 | \$ 791,258 | |
| Dec-21 | 1,549,445 | \$ 807,737 | |
| Jan-22 | 1,701,320 | \$ 951,223 | |
| Feb-22 | 1,778,195 | \$ 1,079,227 | |
| Mar-22 | 1,852,130 | \$ 1,222,647 | |
| Apr-22 | 1,926,065 | \$ 1,364,086 | |
| May-22 | 2,000,000 | \$ 1,535,432 | |
| Jun-22 | 2,000,000 | \$ 1,687,438 | |
| Jul-22 | 2,000,000 | \$ 1,737,227 | |
| Aug-22 | 2,000,000 | \$ 1,761,377 | |
| Sep-22 | | \$ 1,815,360 | |
| Oct-22 | | \$ 1,815,360 | |
| Nov-22 | | \$ 1,815,360 | |
| Dec-22 | | \$ 1,815,360 | |
| Jan-23 | | \$ 1,816,985 | |
| Feb-23 | | \$ 1,818,735 | \$ 1,818,735 |
| Mar-23 | | | \$ 2,000,000 |
| Apr-23 | | | \$ 2,000,000 |
| May-23 | | | \$ 2,000,000 |
| Total: | \$ 2,000,000 | \$ 1,818,735 | \$ 2,000,000 |



Project Number: 2101

Project Name: Brookline Pierce School

Company Name: MDS-Sasaki (including Consultants)

| Company Name | Workforce Participation | | | | |
|----------------------------|-------------------------|------------|-------------|---------|-------------|
| | Minority Hours | Minority % | Women Hours | Women % | Total Hours |
| MDS | 0 | 0.00% | 4163.75 | 66.79% | 6233.75 |
| Sasaki | 3217.5 | 28.28% | 9223 | 81.06% | 11378.5 |
| A.M. Fogarty | 0 | 0.00% | 0 | 0.00% | 154.5 |
| Hastings | 0 | 0.00% | 0 | 0.00% | 18 |
| GGD | 0 | 0.00% | 18 | 4.62% | 389.25 |
| LGCI | 57.3 | 55.10% | 0 | 0.00% | 104 |
| Feldman Land Surveyors | 16 | 4.01% | 8 | 2.01% | 399 |
| PEER Consultants, MBE/WBE | 0 | 0.00% | 0.5 | 0.17% | 289.5 |
| Souza True & Partners Inc. | 0 | 0.00% | 59 | 65.74% | 89.75 |
| New Vista Design | 15 | 12.50% | 15 | 12.50% | 120 |
| Pamela Perini Consulting | | 0.00% | 35 | 100.00% | 35 |
| Vanasse & Associates, Inc. | 130 | 74.29% | 140 | 80.00% | 175 |
| Total | 3435.8 | 174.17% | 13662.25 | 412.89% | 19386.25 |

Log of Amendments - OPM

| Amendment # | | | Approved Amount | Vendor | Proposal Date | Code | Description | Amount Paid | Balance | % of Contract Amount Complete |
|-------------|---------------|----------------------|----------------------|--------------------------|---------------|---------|--|----------------------|-------------|-------------------------------|
| Base | | | \$ 325,000.00 | Leftfield Base Contract | | OPMFSSD | Schematic Design | \$ 325,000.00 | \$ - | 100% |
| | Total Base: | \$ 325,000.00 | | | | | | | | |
| 01 | | | \$ 19,800.00 | PM&C | 8/18/2021 | OPMFSSD | Cost Estimating Services for PSR & SD | \$ 19,800.00 | \$ - | 100% |
| | Total 01: | \$ 19,800.00 | | | | | | | | |
| 02 | | | \$ 1,084.04 | Boston Business Printers | | OPMFSSD | Printing Services for the PSR Submission | \$ 1,084.04 | \$ - | 100% |
| | Total 02: | \$ 1,084.04 | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | TOTAL: | \$ 345,884.04 | \$ 345,884.04 | | | | | \$ 345,884.04 | \$ - | 100% |

Log of Amendments - A/E

| Amendment # | Approved Amount | Vendor | Proposal Date | Code | Description | Amount Paid | Balance | % of Contract Amount Complete |
|---------------|------------------------|----------------------------------|---------------|-------|-----------------------------------|------------------------|---------------------|-------------------------------|
| Base | \$ 408,215.00 | Miller Dyer Spears Base Contract | 01/26/21 | AFSSD | Feasibility Study | \$ 408,215.00 | \$ - | 100% |
| | \$ 658,976.00 | Miller Dyer Spears Base Contract | 01/26/21 | AFSSD | Schematic Design | \$ 658,976.00 | \$ - | 100% |
| | \$ 227,275.00 | Miller Dyer Spears Base Contract | 01/26/21 | AFSSD | Reimbursable Services | \$ 165,346.60 | \$ 61,928.40 | 73% |
| Total Base: | \$ 1,294,466.00 | | | | | | | |
| 01 | \$ 1,650.00 | Feldman | 5/21/2021 | AFSSD | Garage Slab Deflection Survey | \$ 1,650.00 | \$ - | 100% |
| Total 01: | \$ 1,650.00 | | | | | | | |
| 02 | \$ 26,400.00 | Feldman | 05/13/21 | AFSSD | AS-Build Garage Conditions Survey | \$ 26,400.00 | \$ - | 100% |
| Total 02: | \$ 26,400.00 | | | | | | | |
| 03 | \$ 44,000.00 | CDM Smith | 1/3/2022 | AFSSD | Geothermal Feasibility Study | \$ 44,000.00 | \$ - | 100% |
| | \$ 90,750.00 | Vanasse & Associates | 1/3/2022 | AFSSD | School Street Modification Study | \$ 90,335.80 | \$ 414.20 | 100% |
| Total 03: | \$ 134,750.00 | | | | | | | |
| 04 | \$ 1,647.12 | GGD | 06/21/22 | AFSSD | Hydrant Flow Test | \$ 1,647.12 | \$ - | 100% |
| Total 04: | \$ 1,647.12 | | | | | | | |
| TOTAL: | \$ 1,458,913.12 | | | | | \$ 1,396,570.52 | \$ 62,342.60 | 96% |

Log of Amendments - CM

| Amendment # | Approved Amount | Vendor | Proposal Date | Code | Description | Amount Paid | Balance | % of Contract Amount Complete |
|---------------|---------------------|----------|---------------|--------|---|---------------------|-------------|-------------------------------|
| Base | \$ 57,400.00 | Consigli | 05/17/22 | ENVIRO | Schematic Design - Preconstruction Services | \$ 57,400.00 | \$ - | 100% |
| Total Base: | \$ 57,400.00 | | | | | | | |
| 01 | \$ 4,288.00 | Consigli | 8/9/2022 | ENVIRO | Destructive HAZMAT Exploratory Services | \$ 4,288.00 | \$ - | 100% |
| Total 01: | \$ 4,288.00 | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| TOTAL: | \$ 61,688.00 | | | | | \$ 61,688.00 | \$ - | 100% |

**JOHN R. PIERCE SCHOOL
PRELIMINARY PROJECT SCHEDULE
Schematic Design Phase
February 28, 2023**

| ID | Task Name | Start | Finish | 2019 | | | | 2020 | | | | 2021 | | | | 2022 | | | | 2023 | | | | 2024 | | | | 2025 | | | | 2026 | | | | 2027 | | | | 2028 | | | | 2029 | | | | 2030 | | | | 2031 |
|----|--|---------------------|---------------------|--|----|----|----|------|----|----|----|------|----|----|----|------|----|----|----|------|----|----|----|------|----|----|----|------|----|----|----|------|----|----|----|------|----|----|----|------|----|----|----|------|----|----|----|------|--|--|--|------|
| | | | | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | | | | | |
| 1 | Eligibility Period | Mon 6/3/19 | Wed 8/12/20 | Eligibility Period | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 2 | MSBA Invitation to Eligibility Period | Mon 6/3/19 | Mon 6/3/19 | ◀ MSBA Invitation to Eligibility Period | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 3 | Initial Compliance Certification | Thu 12/12/19 | Thu 12/12/19 | ▼ Initial Compliance Certification | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 4 | Study Enrollment Certification | Fri 12/13/19 | Wed 3/25/20 | ▬ Study Enrollment Certification | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 5 | MSBA Invitation to Conduct Feasibility Study | Wed 4/15/20 | Wed 4/15/20 | ▼ MSBA Invitation to Conduct Feasibility Study | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 6 | City Appropriation of Funds for Feasibility Study | Mon 5/11/20 | Mon 5/11/20 | ▼ City Appropriation of Funds for Feasibility Study | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 7 | Execution of Feasibility Study Agreement | Tue 5/12/20 | Wed 8/12/20 | ▬ Execution of Feasibility Study Agreement | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 8 | OPM Selection | Thu 4/16/20 | Tue 11/10/20 | OPM Selection | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 9 | OPM RFS Process | Thu 4/16/20 | Thu 5/28/20 | ▬ OPM RFS Process | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 10 | OPM RFS Advertisement (Submit - Appears) | Fri 5/29/20 | Thu 6/4/20 | ▼ OPM RFS Advertisement (Submit - Appears) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 11 | OPM Proposals Due | Thu 6/18/20 | Thu 6/18/20 | ▼ OPM Proposals Due | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 12 | OPM Proposals Review, Interviews, Ranking, Submittal to MSBA & Negotiations with OPM | Thu 6/18/20 | Wed 7/8/20 | ▼ OPM Proposals Review, Interviews, Ranking, Submittal to MSBA & Negotiations with OPM | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 13 | OPM Fee Proposal & Contract Submitted | Thu 7/9/20 | Fri 7/17/20 | ▼ OPM Fee Proposal & Contract Submitted | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 14 | MSBA OPM Panel Presentation | Mon 9/14/20 | Mon 9/14/20 | ▼ MSBA OPM Panel Presentation | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 15 | MSBA OPM Approval Letter | Tue 9/15/20 | Tue 9/15/20 | ▼ MSBA OPM Approval Letter | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 16 | Execute OPM Contract | Tue 11/10/20 | Tue 11/10/20 | ▼ Execute OPM Contract | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 17 | Designer Selection | Wed 9/16/20 | Wed 3/10/21 | Designer Selection | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 18 | Prepare & Submit Draft Designer RFS to MSBA | Wed 9/16/20 | Thu 9/24/20 | ▬ Prepare & Submit Draft Designer RFS to MSBA | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 19 | MSBA Designer RFS Review Period | Fri 9/25/20 | Wed 9/30/20 | ▼ MSBA Designer RFS Review Period | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 20 | Final Designer RFS to MSBA | Thu 10/1/20 | Thu 10/1/20 | ▼ Final Designer RFS to MSBA | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 21 | Designer RFS Advertisement (Submit - Appears) | Thu 10/1/20 | Wed 10/7/20 | ▼ Designer RFS Advertisement (Submit - Appears) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 22 | Select Local Representatives for DSP | Tue 10/6/20 | Tue 10/6/20 | ▼ Select Local Representatives for DSP | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 23 | Designer Proposals Due | Wed 11/4/20 | Wed 11/4/20 | ▼ Designer Proposals Due | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 24 | Review Designer Proposals and Check References | Thu 11/5/20 | Wed 11/11/20 | ▼ Review Designer Proposals and Check References | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 25 | Submit DSP Materials to DSP | Thu 11/12/20 | Thu 11/12/20 | ▼ Submit DSP Materials to DSP | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 26 | Designer Selection Panel (DSP) Meeting | Tue 12/1/20 | Tue 12/1/20 | ▼ Designer Selection Panel (DSP) Meeting | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 27 | DSP Interview | Tue 12/15/20 | Tue 12/15/20 | ▼ DSP Interview | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 28 | Negotiate and Approve Designer Contract/NTP | Wed 12/16/20 | Tue 1/26/21 | ▬ Negotiate and Approve Designer Contract/NTP | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 29 | MSBA Project Kick-Off Meeting | Thu 2/4/21 | Thu 2/4/21 | ▼ MSBA Project Kick-Off Meeting | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 30 | Send Contract and BRR to MSBA | Wed 3/10/21 | Wed 3/10/21 | ▼ Send Contract and BRR to MSBA | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 31 | Preliminary Design Program (PDP) | Mon 12/14/20 | Tue 7/20/21 | Preliminary Design Program (PDP) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 32 | Designer Work Plan/Existing Conditions Drawings/Files Research/Review | Mon 12/14/20 | Mon 2/1/21 | ▬ Designer Work Plan/Existing Conditions Drawings/Files Research/Review | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 33 | Develop Preliminary Design Program | Tue 2/2/21 | Mon 6/14/21 | ▬ Develop Preliminary Design Program | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 34 | SBC Vote to Submit PDP | Mon 6/14/21 | Mon 6/14/21 | ▼ SBC Vote to Submit PDP | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 35 | Submit PDP Submission to MSBA (Min. 10 Weeks Prior to PSR) | Tue 6/15/21 | Tue 6/15/21 | ▼ Submit PDP Submission to MSBA (Min. 10 Weeks Prior to PSR) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 36 | MSBA PDP Review Period | Wed 6/16/21 | Tue 7/6/21 | ▼ MSBA PDP Review Period | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 37 | Respond to MSBA PDP Review Comments | Wed 7/7/21 | Tue 7/20/21 | ▼ Respond to MSBA PDP Review Comments | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 38 | Preferred Schematic Report (PSR) | Wed 6/16/21 | Wed 3/2/22 | Preferred Schematic Report (PSR) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 39 | Develop Preferred Schematic Schematic Report | Wed 6/16/21 | Wed 11/17/21 | ▬ Develop Preferred Schematic Schematic Report | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 40 | Prepare and Submit Project Notification to Mass Historical Commission and Receive MHC Response | Wed 12/8/21 | Tue 1/4/22 | ▬ Prepare and Submit Project Notification to Mass Historical Commission and Receive MHC Response | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 41 | SBC Vote to Submit PSR | Mon 12/13/21 | Mon 12/13/21 | ▼ SBC Vote to Submit PSR | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 42 | Submit PSR Submission to MSBA | Tue 12/28/21 | Tue 12/28/21 | ▼ Submit PSR Submission to MSBA | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 43 | MSBA PSR Review Period | Tue 12/28/21 | Mon 1/17/22 | ▼ MSBA PSR Review Period | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 44 | Respond to MSBA PSR Review Comments | Tue 1/18/22 | Mon 1/31/22 | ▼ Respond to MSBA PSR Review Comments | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 45 | Facilities Assessment Subcommittee (FAS) Presentation | Wed 2/2/22 | Wed 2/2/22 | ▼ Facilities Assessment Subcommittee (FAS) Presentation | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 46 | Address FAS Comments | Thu 2/3/22 | Thu 2/10/22 | ▼ Address FAS Comments | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 47 | MSBA Board Vote on PSR & Approval to Move to Schematic Design | Wed 3/2/22 | Wed 3/2/22 | ▼ MSBA Board Vote on PSR & Approval to Move to Schematic Design | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 48 | Schematic Design (SD) | Thu 3/3/22 | Wed 12/21/22 | Schematic Design (SD) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 49 | Develop Schematic Design Submission(* Start in Jan.) | Thu 3/3/22 | Fri 7/8/22 | ▬ Develop Schematic Design Submission(* Start in Jan.) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 50 | SD Cost Estimates, Reconciliation and VE | Mon 7/11/22 | Mon 8/8/22 | ▬ SD Cost Estimates, Reconciliation and VE | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

**JOHN R. PIERCE SCHOOL
PRELIMINARY PROJECT SCHEDULE
Schematic Design Phase
February 28, 2023**

| ID | Task Name | Start | Finish | 2019 | | 2020 | | 2021 | | 2022 | | 2023 | | 2024 | | 2025 | | 2026 | | 2027 | | 2028 | | 2029 | | 2030 | | 2031 |
|----|---|---------------------|---------------------|------|----|------|----|------|----|------|----|------|----|------|----|------|----|------|----|------|----|------|----|------|----|------|----|------|
| | | | | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 |
| 51 | SD Draft to SBC | Tue 8/9/22 | Thu 8/11/22 | | | | | | | | | | | | | | | | | | | | | | | | | |
| 52 | SBC Vote to Recommend SD Submission to MSBA | Fri 9/30/22 | Fri 9/30/22 | | | | | | | | | | | | | | | | | | | | | | | | | |
| 53 | Present to Building Commission, Select Board and School Committee | Mon 10/3/22 | Wed 10/12/22 | | | | | | | | | | | | | | | | | | | | | | | | | |
| 54 | MSBA Schematic Design Notification | Thu 10/13/22 | Thu 10/13/22 | | | | | | | | | | | | | | | | | | | | | | | | | |
| 55 | Submit SD Submission to MSBA | Thu 10/27/22 | Thu 10/27/22 | | | | | | | | | | | | | | | | | | | | | | | | | |
| 56 | MSBA Review Comments (3 weeks) and Project Team Response Period (2 weeks) | Thu 10/27/22 | Thu 12/1/22 | | | | | | | | | | | | | | | | | | | | | | | | | |
| 57 | PSB Conference (either 11/9 or 11/22) | Wed 11/9/22 | Tue 11/22/22 | | | | | | | | | | | | | | | | | | | | | | | | | |
| 58 | Execute PSBA | Wed 11/23/22 | Thu 12/15/22 | | | | | | | | | | | | | | | | | | | | | | | | | |
| 59 | MSBA Board Vote on SD & PSBA - Approval to Move to PFA | Wed 12/21/22 | Wed 12/21/22 | | | | | | | | | | | | | | | | | | | | | | | | | |
| 60 | DESE Review | Thu 10/27/22 | Thu 12/15/22 | | | | | | | | | | | | | | | | | | | | | | | | | |
| 61 | MSBA Review of DESE Submittal | Thu 10/27/22 | Wed 11/16/22 | | | | | | | | | | | | | | | | | | | | | | | | | |
| 62 | DESE Review and Approval | Thu 11/17/22 | Thu 12/15/22 | | | | | | | | | | | | | | | | | | | | | | | | | |
| 63 | Local Funding Approval/ Project Funding Agreement | Mon 8/1/22 | Wed 6/14/23 | | | | | | | | | | | | | | | | | | | | | | | | | |
| 64 | MSBA and Bond Counsel to Review Vote Language | Mon 8/1/22 | Mon 8/22/22 | | | | | | | | | | | | | | | | | | | | | | | | | |
| 65 | Extended Timeframe in which to Execute the PFA | Wed 12/21/22 | Wed 6/14/23 | | | | | | | | | | | | | | | | | | | | | | | | | |
| 66 | Town Meeting Process and Vote on ~5/8 | Mon 3/6/23 | Mon 5/8/23 | | | | | | | | | | | | | | | | | | | | | | | | | |
| 67 | Vote on Project Funding on ~5/22 | Tue 5/9/23 | Mon 5/22/23 | | | | | | | | | | | | | | | | | | | | | | | | | |
| 68 | Design Development | Mon 5/22/23 | Fri 12/22/23 | | | | | | | | | | | | | | | | | | | | | | | | | |
| 69 | Design Development Documents | Mon 5/22/23 | Fri 10/13/23 | | | | | | | | | | | | | | | | | | | | | | | | | |
| 70 | DD Cost Estimate and Reconciliation | Mon 10/16/23 | Fri 11/10/23 | | | | | | | | | | | | | | | | | | | | | | | | | |
| 71 | DD Value Engineering and Document Updates | Mon 11/13/23 | Fri 11/17/23 | | | | | | | | | | | | | | | | | | | | | | | | | |
| 72 | Submit DD Package to MSBA | Fri 11/17/23 | Fri 11/17/23 | | | | | | | | | | | | | | | | | | | | | | | | | |
| 73 | MSBA Review/Comments and Project Team Response Period | Mon 11/20/23 | Fri 12/22/23 | | | | | | | | | | | | | | | | | | | | | | | | | |
| 74 | Contract Documents | Mon 11/20/23 | Tue 9/17/24 | | | | | | | | | | | | | | | | | | | | | | | | | |
| 75 | CD 60% Documents | Mon 11/20/23 | Fri 3/8/24 | | | | | | | | | | | | | | | | | | | | | | | | | |
| 76 | CD 60% Cost Estimate and Reconciliation | Mon 3/11/24 | Fri 4/12/24 | | | | | | | | | | | | | | | | | | | | | | | | | |
| 77 | CD 60% VE and Document Updates | Mon 4/15/24 | Fri 4/19/24 | | | | | | | | | | | | | | | | | | | | | | | | | |
| 78 | Submit 60% CD Package to MSBA | Fri 4/19/24 | Fri 4/19/24 | | | | | | | | | | | | | | | | | | | | | | | | | |
| 79 | MSBA Review Comments (3 weeks) & Design Team Response Period (2 weeks) | Mon 4/22/24 | Fri 5/24/24 | | | | | | | | | | | | | | | | | | | | | | | | | |
| 80 | Engage Inspectional Services & All Regulatory Departments Reviews | Mon 4/22/24 | Fri 8/23/24 | | | | | | | | | | | | | | | | | | | | | | | | | |
| 81 | CD 90% Documents | Mon 4/22/24 | Fri 7/5/24 | | | | | | | | | | | | | | | | | | | | | | | | | |
| 82 | CD 90% Cost Estimate and Reconciliation | Mon 7/8/24 | Mon 8/5/24 | | | | | | | | | | | | | | | | | | | | | | | | | |
| 83 | CD 90% VE and Document Updates | Tue 8/6/24 | Mon 8/12/24 | | | | | | | | | | | | | | | | | | | | | | | | | |
| 84 | Submit 90% CD Package to MSBA | Mon 8/12/24 | Mon 8/12/24 | | | | | | | | | | | | | | | | | | | | | | | | | |
| 85 | MAAB Review and Approval | Tue 8/13/24 | Mon 9/16/24 | | | | | | | | | | | | | | | | | | | | | | | | | |
| 86 | MSBA Review Comments (3 weeks) & Project Team Response Period (2 weeks) | Tue 8/13/24 | Mon 9/16/24 | | | | | | | | | | | | | | | | | | | | | | | | | |
| 87 | CD 100% Documents | Tue 8/13/24 | Fri 9/13/24 | | | | | | | | | | | | | | | | | | | | | | | | | |
| 88 | Prepare 100% CDs for Final Bidding | Mon 9/16/24 | Tue 9/17/24 | | | | | | | | | | | | | | | | | | | | | | | | | |
| 89 | LEED | Mon 6/12/23 | Mon 7/31/28 | | | | | | | | | | | | | | | | | | | | | | | | | |
| 90 | LEED Registration | Mon 6/12/23 | Mon 6/19/23 | | | | | | | | | | | | | | | | | | | | | | | | | |
| 91 | LEED Kick-Off Meeting | Mon 6/19/23 | Mon 6/19/23 | | | | | | | | | | | | | | | | | | | | | | | | | |
| 92 | Submit Design Submittal to USGBC | Mon 9/16/24 | Fri 12/6/24 | | | | | | | | | | | | | | | | | | | | | | | | | |
| 93 | Final LEED 10-month Cx Report | Tue 9/7/27 | Mon 6/12/28 | | | | | | | | | | | | | | | | | | | | | | | | | |
| 94 | Final Cx Report, Cx Completion Certificate | Tue 6/13/28 | Mon 6/26/28 | | | | | | | | | | | | | | | | | | | | | | | | | |
| 95 | Construction Submittal to USGBC | Tue 6/27/28 | Tue 7/11/28 | | | | | | | | | | | | | | | | | | | | | | | | | |
| 96 | Targeted Date of LEED Certification Letter | Mon 7/31/28 | Mon 7/31/28 | | | | | | | | | | | | | | | | | | | | | | | | | |

**JOHN R. PIERCE SCHOOL
PRELIMINARY PROJECT SCHEDULE
Schematic Design Phase
February 28, 2023**

| ID | Task Name | Start | Finish | 2019 | | | | 2020 | | | | 2021 | | | | 2022 | | | | 2023 | | | | 2024 | | | | 2025 | | | | 2026 | | | | 2027 | | | | 2028 | | | | 2029 | | | | 2030 | | | | 2031 |
|-----|--|---------------------|---------------------|--|----|----|----|------|----|----|----|------|----|----|----|------|----|----|----|------|----|----|----|------|----|----|----|------|----|----|----|------|----|----|----|------|----|----|----|------|----|----|----|------|----|----|----|------|--|--|--|------|
| | | | | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | | | | | |
| 97 | CM at Risk Procurement Process (Or GC Below) | Mon 1/24/22 | Wed 6/12/24 | CM at Risk Procurement Process (Or GC Below) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 98 | SBC Approves Use of CM at Risk Delivery & Selection Committee | Mon 1/24/22 | Mon 1/24/22 | ◆ SBC Approves Use of CM at Risk Delivery & Selection Committee | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 99 | CM At Risk Application & submit to OIG (If Applicable) | Tue 1/25/22 | Mon 1/31/22 | ■ CM At Risk Application & submit to OIG (If Applicable) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 100 | Office of Inspector General Review & Approval | Fri 3/4/22 | Tue 4/19/22 | ■ Office of Inspector General Review & Approval | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 101 | CM at Risk RFQ Process | Thu 2/24/22 | Thu 3/17/22 | ■ CM at Risk RFQ Process | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 102 | CM at Risk SOQs Due | Thu 3/17/22 | Thu 3/17/22 | ◆ CM at Risk SOQs Due | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 103 | CM at Risk RFP Process (If Applicable) | Fri 3/18/22 | Fri 4/1/22 | ◆ CM at Risk RFP Process (If Applicable) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 104 | CM at Risk Proposals Due | Fri 4/1/22 | Fri 4/1/22 | ◆ CM at Risk Proposals Due | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 105 | CM Interviews (Notify CMs that all will be interviewed on this date in RFP) | Fri 4/8/22 | Fri 4/8/22 | ◆ CM Interviews (Notify CMs that all will be interviewed on this date in RFP) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 106 | CM Award/Notice to Proceed (*Contract Follows) | Tue 4/19/22 | Tue 4/19/22 | ◆ CM Award/Notice to Proceed (*Contract Follows) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 107 | Preconstruction | Tue 5/17/22 | Wed 6/12/24 | Preconstruction | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 108 | Trade Contractor Prequalifications | Thu 6/27/24 | Wed 9/11/24 | Trade Contractor Prequalifications | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 109 | Advertise Trade Contractors RFQ | Thu 6/27/24 | Wed 7/3/24 | ■ Advertise Trade Contractors RFQ | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 110 | Trade Contractor RFQ Advertisement & Response Time | Thu 7/4/24 | Wed 7/31/24 | ◆ Trade Contractor RFQ Advertisement & Response Time | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 111 | Trade Contractors SOQ Due | Wed 7/31/24 | Wed 7/31/24 | ◆ Trade Contractors SOQ Due | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 112 | Review Trade Contractor SOQ | Thu 8/1/24 | Wed 9/11/24 | ◆ Review Trade Contractor SOQ | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 113 | Prequalification Committee Review Meeting | Wed 9/11/24 | Wed 9/11/24 | ◆ Prequalification Committee Review Meeting | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 114 | Notify Trade Contractors for Bidding | Wed 9/11/24 | Wed 9/11/24 | ◆ Notify Trade Contractors for Bidding | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 115 | Permitting and Regulatory Filing Requirement | Mon 4/8/24 | Fri 10/18/24 | Permitting and Regulatory Filing Requirement | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 116 | Final Planning Board/ Zoning Board of Appeals | Mon 4/8/24 | Fri 7/26/24 | ■ Final Planning Board/ Zoning Board of Appeals | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 117 | Notice of Intent to Conservation Commission (Review based on Preliminary Site Design w/ Final Site Design due at 60% CD) | Mon 4/8/24 | Fri 7/26/24 | ■ Notice of Intent to Conservation Commission (Review based on Preliminary Site Design w/ Final Site Design due at 60% CD) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 118 | Final Transportation Board Review | Mon 4/8/24 | Fri 5/3/24 | ■ Final Transportation Board Review | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 119 | NPDS Construction General Permit | Mon 8/26/24 | Fri 9/20/24 | ◆ NPDS Construction General Permit | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 120 | Permits from City Engineering Department | Mon 9/9/24 | Fri 9/20/24 | ◆ Permits from City Engineering Department | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 121 | Special Permit to Planning Department (parking) | Mon 4/8/24 | Fri 5/3/24 | ■ Special Permit to Planning Department (parking) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 122 | EPA-NPDES/SWPPP | Mon 8/26/24 | Fri 9/20/24 | ◆ EPA-NPDES/SWPPP | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 123 | Building Permit | Mon 9/23/24 | Fri 10/18/24 | ◆ Building Permit | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 124 | Bid Phase (Main Construction) | Mon 10/23/23 | Fri 12/13/24 | Bid Phase (Main Construction) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 125 | Early Bid Package Bid Period & Early GMP | Mon 10/23/23 | Fri 12/15/23 | ■ Early Bid Package Bid Period & Early GMP | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 126 | Main Bid Period | Wed 9/18/24 | Thu 10/31/24 | ◆ Main Bid Period | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 127 | Final GMP Contract | Fri 11/1/24 | Fri 12/13/24 | ◆ Final GMP Contract | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 128 | Construction | Mon 12/18/23 | Mon 9/6/27 | Construction | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 129 | Start Early Bid Package Construction | Mon 12/18/23 | Fri 11/1/24 | ■ Start Early Bid Package Construction | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 130 | Start Main Construction | Mon 11/4/24 | Fri 7/23/27 | ■ Start Main Construction | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 131 | Substantial Completion | Tue 7/27/27 | Tue 7/27/27 | ◆ Substantial Completion | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 132 | FFE Installation & Move | Tue 7/27/27 | Mon 8/23/27 | ◆ FFE Installation & Move | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 133 | Punchlist | Tue 7/27/27 | Mon 8/23/27 | ◆ Punchlist | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 134 | Final Completion of New School | Mon 8/23/27 | Mon 8/23/27 | ◆ Final Completion of New School | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 135 | Teacher Move-In | Tue 8/24/27 | Mon 9/6/27 | ◆ Teacher Move-In | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 136 | School Opening | Wed 9/8/27 | Wed 9/8/27 | School Opening | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 137 | Project Closeout Phase | Tue 8/24/27 | Fri 1/28/28 | Project Closeout Phase | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 138 | Prepare and Submit Closeout Documents | Tue 8/24/27 | Mon 11/1/27 | ■ Prepare and Submit Closeout Documents | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 139 | Final Application for Payment | Mon 11/1/27 | Mon 11/1/27 | ◆ Final Application for Payment | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 140 | Submit 100% DCAMM Contractor Evaluations | Tue 8/24/27 | Mon 9/6/27 | ◆ Submit 100% DCAMM Contractor Evaluations | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 141 | Final Reimbursement Request | Mon 11/29/27 | Mon 11/29/27 | ◆ Final Reimbursement Request | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 142 | MSBA Closeout Documents Submitted | Mon 11/29/27 | Fri 1/28/28 | ■ MSBA Closeout Documents Submitted | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |